${\bf Columbia\ County\ Community\ Health care\ Consortium\ ,\ Inc.}$

Operating Budget

For the Year Ended December 31, 2026

Control - New York State 511.581 5484.542 3484.052 3484.	Revenue and Support	Operating Budget - December 31, 2026	Approved 2025 Operating Budget	Variance Remarks
Genesic Course) Departments	Grants - New York State	511,581	\$494,542	3% Navigator, RHN & NYSARH (\$15,310)
COCPA NY Connocides 180,000 Coller securing a mercal and contract with COCPA Contract security Company Contract security Contract security Contract security Contract security Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet executed at the time 2025 busing was created Contract was not yet	Transportation - Medicaid	198,000	150,000	32% MAS pushed more rides to CARTS than anticipated
CCDSS CPublic Health - CPIPS South Country Communication of manual contract Contract was net yet executed in the time 2025 broget was created Contract was net yet executed in the time 2025 broget was created Contract was net yet executed in the time 2025 broget was created Contract was net yet executed in the time 2025 broget was created Contract was net yet executed in the time 2025 broget was created Contract was net yet executed in the time 2025 broget was created Contract was net yet executed in the time 2025 broget was created Contract was net yet executed in the time 2025 broget was created Contract was net yet executed in the time 2025 broget was created Contract was net yet executed in the time 2025 broget was created Contract was net yet executed Co	Greene County Departments			
CO-Inthic Notion C-GHPS				Claire secured a new contract with GC OFA
Course C			54,929	13% GC DSS Sr Caseworker wage increase w/ continuation of annual contract
CCOPA IV Cornects, Senior Transportation 22 14/3 21/3, 35 2K CC Dept. of Harman Services 18,000 18,000 0% CC Dept. of Harman Services 18,000 14,000 0% CC Dept. of Harman Services 18,000 0% CC Dept. of Harman Services 18,000 0% CC Dept. of Harman Services 18,000 0% CC Dept. of Harman Services CC Service	GC Public Health - CHIPS	5,000		Contract was not yet executed at the time 2025 budget was created
CC Dept. of Health - CHIPS	Columbia County Departments		-	
C Dept of Health - CHIRS 5,000 5	CCOFA: NY Connects, Senior Transportation	221,403	216,335	2%
CART'S riders	CC Dept. of Human Services	18,000	18,000	0%
CARTS riders Other individual donors Other individual	CC Dept. of Health - CHIPS	5,000	5,000	0%
Charle individual donors				
Fundamising Events 33,000 25,000				
Interest - Bank Accounts 5,000 9,900 1.3k Interest rate on swings account continues to decrease; 2025 estimate was too high 114 11	Other individual donors	6,000	6,000	0%
Investment Income 15,000 3,000	Fundraising Events	33,000	25,000	32% Increase due to fundraising efforts made by Sydney Kieler, Development Consultant
Gain (Losis) on Investments 15,000 8,000 88% Based on historical returns 15,000 250,000 251% (Losis) 15,000 15,		8,500	9,950	-15% Interest rate on savings account continues to decrease; 2025 estimate was too high
Foundation Revenue	Investment Income			1414% Investment income underestimated for 2025
In-Kind Rent - Columbia County Maccillamous Revenue	` '			
Miscellaneous Revenue Columbia County Departments Columbia County Departments Columbia County Departments Columbia County Bopach Total Revenue and Susport Total Revenue and Support Total Revenue and Sup	Foundation Revenue			-31% Loss of Mother Cabrini \$125K for 2026 but offset by increase in Home f/t Aged \$50K
Columbia Coulty BOS 2,000 2,100 2,000	In-Kind Rent - Columbia County	52,740	52,740	0%
Coumbia Coumbia Coumbia Coumbia Couns Assata Relations for Consumer Financial Assistance 40,000 4,500 4,500 7,710,616 1,390,779	Miscellaneous Revenue	250		0%
Assets Released from Restrictions for Consumer Assistance General Fund Commitment New Assistance General Fund Commitment New Assistance Total Revenue and Support Total Revenu	Columbia County Departments	17,500	21,000	-17%
Separal Fund Commitment No Consumer Financial Assistance 44,000 7,740,616 7,740,61	Columbia County BOS	52,000	52,000	0%
Contact Professional/Subcontractor Fees 1,000 1,700,818 1,390,779 1,2% Increase due to agency COLA wage increase; includes addition of an I&A position and 1.6FTE for Navigator Payroll Taves and Benefits 240,476 207,826 1,6% Increase due to agency COLA wage increase; includes addition of an I&A position and 1.6FTE for Navigator Payroll Taves and Benefits 240,476 207,826 1,6% Increase due to agency COLA wage increase and a 22,3% increase in employee health insurance premiums Audit & Tax Preparation 19,800 26,000 25% Agency to hire a new, smaller firm whose rates are lower 2,307,826 2,4% Development consultant Sydney Kieler's fees (60%) for 2026 are allocated to 86700 Fundraking Expense 1,470 1,173 2,5% Increase in constituting the cloud from in-house servers 1,470 1,173 2,5% Increase in constituting the cloud from in-house servers 1,470 1,173 2,5% Increase in constituting the cloud from in-house servers 1,470 1,173 2,5% Increase in cost of materials for programs 1,470 1,470 1,473 2,5% Increase in cost of materials for programs 1,470 1,470 1,473 2,5% Increase in cost of materials for programs 1,470 1,470 1,473 2,5% Increase in cost of materials for programs 1,470 1,470 1,473 1,470 1,473 1,470 1,473 1,470 1,470 1,473 1,470	Assets Released from Restrictions for Consumer Assistance	29,000		FCH Prescription Access and Dyson R; for 2025, FCH was included in Foundation Revenue
Sepenses Salaries Payroll Taxes and Benefits Audit & Tax Preparation Legal Contract Professional/Subcontractor Fees All Argorition and 1.671 1.770 1.471 All Argorition and 1.671 1.670 1.471 All Argorition and 1.671 1.670 1.471 Audit & Tax Preparation Legal Contract Professional/Subcontractor Fees All Argorition and 1.671 1.670 1.470 All Argorition and 1.671 1.671 1.470 All Argorition and 1.671 1.470 Argorition and 1.471 1.470 Arg	General Fund Commitment to Consumer Financial Assistance	14,500	9,533	52% This is discretionary to HC
Salaries 1,070,141 957,074 12% increase due to agency COLA wage increase includes addition of an I&A position and 1.6FTE for Navigator 240,476 207,826 16% increase due to agency COLA wage increase includes addition of an I&A position and 1.6FTE for Navigator 25% Audit & Tax Preparation 19,600 26,000 -25% Agency to hire a new, smaller firm whose rates are lower 1-25% hore are allocated to 86700 Fundrating Expense 1-24% Agency 1-24% Allocates in cost of filtee use to be intered to the cloud from in-house severs 1-25% Agency 1-24% And increase in cost of filtee use to migration to the cloud from in-house severs 1-25% And increase in cost of materials for	General Fund Commitment New Assistance	40,000		New HC fund
Salaries	Total Revenue and Support	1,710,616	1,390,779	
Salaries	ivnonene			
Payroll Taxes and Benefits	•	1 070 141	957 07/	12% Increase due to agency COLA wage increase; includes addition of an IRA position and 1 SETE for Navigator
Audit & Tax Preparation 19,600 26,000 25% Agency to hire a new, smaller firm whose rates are lower 1,000 1				
Legal 700 Contract Professional/Subcontractor Fees 46,733 61,659 24% Development consultant Sydney Kieler's fees (60%) for 2026 are allocated to 86700 Fundraising Expense Network/Computer/Website 23,078 27,000 -15% Decrease due to migration to the cloud from in-house servers Program Supplies 1,470 1,173 25% Increase in cost of midre supplies 2,400 2,40				
Contract Professional/Subcontractor Fees Network/Computer/Website 23,078 27,000 -15% Decrease due to migration to the cloud from in-house servers Program Supplies 1,470 1,173 Office Supplies Consumer Financial Commitment - Prescription & Cancer Consumer Financial Commitment - Prescription & Cancer Consumer Financial Commitment - New Assistance 40,000 Consumer Financial Commitment - New Assistance 18,069 Consumer Financial Commitment - New Assistance 18,069 18,335 -13% Postage 3,340 2,495 Postage 3,340 3,404 Advertising & Promotion Printing and Copying 8,973 3,338 Sponsored Events 665 325 Sponsored Events Sents & Other Occupancy In-Kind Rent Transportation Services (Finance Insert			20,000	-23% Agency to line a new, smaller limit whose rates are lower
Network/Computer/Website 23,078 27,000 1-15% Decrease due to migration to the cloud from in-house servers Program Supplies 1,470 1,173 25% Increase in cost of materials for programs Office Supplies 4,195 3,390 24% Increase in cost of materials for programs Consumer Financial Commitment - Prescription & Cancer 38,815 3,200 24% Increase in cost of materials for programs of fiftie supplies 29% Anticipate an increase in participants for 2026 (Rachel's Dyson Rx salary \$4,685 is not included here) Consumer Financial Commitment - New Assistance 40,000 New HC fund 1elephone 18,609 18,335 -19% New HC fund 1elephone 15,668 10,100 55% Job posting for Navigator 1,0 and 0,6FTE positions; potential job posting for new I&A position Printing and Copying 8,973 3,838 134% Printing costs for new CARTS booklets, CARTS donation envelopes and agency donation envelopes Sponsored Events 665 325 105% Rents & Other Occupancy 2,400 1,800 33% Increase in Catholic Charities rent for Navigator In-Kind Rent 1 52,740 52,740 52,740 10% Increase in Automatic Private Financial Commitment - New Assistance 8,890 6,360 40% Increase in tatholic Charities rent for Navigator and RHM programs Staff Development & Board Recognition 1,722 81 10,39% CTAR training for CARTS drivers and CTAR certification fees for new drivers; staff party and anniversary gifts Insurance 1,739,115 1,498,266 11,739,11			61 659	-24% Development consultant Sydney Kieler's fees (60%) for 2026 are allocated to 86700 Fundraising Eynense
Program Supplies		·		
Office Supplies Consumer Financial Commitment - Prescription & Cancer Consumer Financial Commitment - New Assistance 40,000 Telephone 18,069 Postage Advertising & Promotion Printing and Copying Sponsored Events 665 325 Rents & Other Occupancy In-King Rent Transportation Services (Fust. Repairs. Lease, Insurance & 18,080 34,040 35,040 36,040 37,040 38,070 38	•	·		9
Consumer Financial Commitment - Prescription & Cancer Consumer Financial Commitment - New Assistance 40,000 Telephone 18,069 Postage 3,340 Advertising & Promotion Printing and Copying Advertising & Promotion Printing and Copying 8,973 3,383 1347 Postage 8,973 3,838 1347 Printing costs for new CARTS booklets, CARTS donation envelopes and agency donation envelopes Sponsored Events 665 255 Ronts & Other Occupancy In-Kind Rent Travel, Meals and Conferences Staff Development & Board Recognition Staff Development & Board Recognition 1,72,78 1				
Consumer Financial Commitment - New Assistance 40,000 Telephone 18,069 18,335 -1% Postage 3,340 2,495 34% Increase in amount of program mail sent to community Advertising & Promotion 15,668 10,100 55% Job posting for Navigator 1.0 and 0.6FTE positions; potential job posting for new I&A position Printing and Copying 8,973 3,838 134% Printing costs for new CARTS booklets, CARTS donation envelopes and agency donation envelopes Sponsored Events 665 325 105% Rents & Other Occupancy 2,400 1,800 33% Increase in Catholic Charities rent for Navigator In-Kind Rent 52,740 52,740 0% Transportation Services (Feel, Repeat, Lease, Insurance Alborreen) 72,378 59,400 22% Increase in auto insurance; include contigency for auto repairs Travel, Meals and Conferences 8,890 6,360 40% Increase in travel for Navigator and RNN programs Staff Development & Board Recognition 3,141 670 369% CTAX training for CARTS drivers and CTAA certification fees for new drivers; staff party and anniversary gifts Insurance 29,523 27,000 9% Year-over-year premium rate increase since 2009 is 101% Dues & Subscriptions 7,500 17,39,115 1,498,266 Change in Unrestricted Net Assets Before Depreciation & Interest 28,499,19) (107,487.00) Depreciation & Amortization 45,413 45,413 Interest 7,500 7,500 7,500				
Telephone			30,200	
Postage 3,340 2,495 34% Increase in amount of program mail sent to community Advertising & Promotion 15,668 10,100 155% Job posting for Navigator 1.0 and 0.6FTE positions; potential job posting for new I&A position Printing and Copying 8,973 3,838 134% Printing costs for new CARTS booklets, CARTS donation envelopes and agency donatio			18 335	
Advertising & Promotion 15,668 10,100 55% Job posting for Navigator 1.0 and 0.6FTE positions; potential job posting for new I&A position Printing and Copying 8,973 3,838 134% Printing costs for new CARTS booklets, CARTS donation envelopes and agency donation envelopes and age	•			
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Sponsored Events Rents & Other Occupancy In-Kind Rent Transportation Services (Fuel, Repairs, Lease, Insurance & Licensee) Travel, Meals and Conferences Staff Development & Board Recognition Insurance Dues & Subscriptions Total Expenses Total Expenses Change in Unrestricted Net Assets Before Depreciation & Interest Depreciation & Amortization Interest Depreciation & Amortization Interest Sponsored Events Sass				
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Transportation Services (Fuel, Requistr, Lease, Insurance & Licensees) Travel, Meals and Conferences Staff Development & Board Recognition Staff Development & Board Recognition Subscriptions Dues & Subscriptions Total Expenses Total Expenses Change in Unrestricted Net Assets Before Depreciation & Interest Depreciation & Amortization Interest Transportation Services (Fuel, Requistr, Lease, Insurance & 129, 530 and 8,890 and 8,360 b) Significant of the Spense				
Travel, Meals and Conferences Staff Development & Board Recognition Staff Development & Board Recognition Insurance Dues & Subscriptions Fundraising Expense Total Expenses Total Expenses Change in Unrestricted Net Assets Before Depreciation & Interest Total Amortization Depreciation & Amortization Therest Total Expense Total Expenses Total Expenses, including Sydney Keiler's fee, are booked to a new GL account. For 2025, Fundraising Expenses, including Sydney Keiler's fee, are booked to a new GL account. For 2025, Fundraising Expenses Total E		·		
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Insurance 29,523 27,000 Dues & Subscriptions 1,792 881 Fundralising Expense 36,325 Total Expenses 36,325 Change in Unrestricted Net Assets Before Depreciation & Interest (28,499.19) (107,487.00) Depreciation & Amortization Interest 7,500 7,500 Depreciation & Commerciation & Commerce dues for '24-'25 and '25-'26 dues in 2025, and added NYSARH For 2025, Fundraising Expenses, including Sydney Keiler's fee, are booked to a new GL account. For 2025, Fundraising Expenses, including Sydney Keiler's fee, are booked to a new GL account. 1,739,115 1,498,266 1,739,115 1,498,266 Change in Unrestricted Net Assets Before Depreciation & Interest 7,500 7,500	•			
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Fundraising Expense Total Expenses 1,739,115 1,498,266 Change in Unrestricted Net Assets Before Depreciation & Interest (28,499.19) Depreciation & Amortization Interest 7,500 7,500 Total Expenses 1,739,115 1,498,266 For 2025, Fundraising Expenses, including Sydney Keiler's fee, are booked to a new GL account.				
Total Expenses 1,739,115 1,498,266 Change in Unrestricted Net Assets Before Depreciation & Interest (28,499.19) (107,487.00) Depreciation & Amortization 45,413 45,413 Interest 7,500 7,500	•		001	= 11
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Interest 7,500 7,500	-			
Change in Unrestricted Net Assets After Depreciation \$ (81.412.19) \$ (164.049.00)	Interest	7,500	7,500	
	Change in Unrestricted Net Assets After Perreciation	\$ (81 A12 10) ¢	(164 049 00)	